



Mrs. Maria de Lourdes Pintasilgo
Alameda de Santo Antonio
Dos Capuchos n° 4 5°
P -1200 888 LISBONNE
PORTUGAL



Paris, 14 January 2000

Dear Madam,

On behalf of the promoters of the Europe Horizons project, I wish you a happy year 2000, which - as you know - is a pivotal year between the second and the third millennium. I am convinced the Sintra seminar will also be a pivotal event in the process of building *a European identity in a global economy*.

We are very honoured that you confirmed your participation in the seminar. We will be glad to welcome you in Sintra, starting on Thursday evening the 17th of February. Please find enclosed the revised agenda and the list of participants. We have indicated the name and official title of each participant, in English. Please check your title, and tell us if the wording is not correct.

Concerning your journey, a number of seats have been booked until the 1st February by the travel agency Lusitania in Paris, on the planes coming from the main capital cities in Europe to Lisbon on 17th February. You can use this facility to be sure to find a seat or ask your own travel agency. In both cases, we will refund your plane ticket as soon as you return it to us with the used boarding pass.

Contact person : Pedro Ruben, agence Lusitania
6 rue Paul Cézanne, 75008 Paris
Tel : +33.1.42.89.42.99
E-mail : pedro.ruben@lusitania.fr

If you arrive at Lisbon airport on Thursday, late in the afternoon or in the evening, you will find someone with a board indicating "Sintra - Europe Horizons" who will take you to the hotel. Otherwise, you can get a taxi and you will be refunded for the expenditure.

If you have not yet returned the "practical arrangements - reply form" which was enclosed in a previous mail, please do it as soon as possible so as we can finalise the hotel reservation. A copy of this form is attached. Please note that if you decide to come with your partner, the hotel will charge you a small supplement.

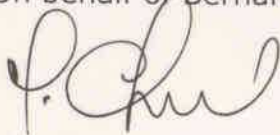
■ CIO Bernard Brunhes Consultants ■
89, Rue du Faubourg Saint Antoine – F -75011 PARIS
Tel : 01.53.02.15.32 – Fax : 01.53.02.15.15

You can already have a look at the internet site of "Europe Horizons" at the following address : www.brunhes.com/EuropeHorizons. On this website, you will find the keynote papers that are being prepared for the different sessions as well as further details concerning the seminar. To get access to these informations, you will have to click on the link "information for participants" and fill in the box (username : guest ; password : sintra).

Finally, I would like to ask you to send a small one page curriculum vitae in English rapidly. We intend to put these résumé together in a book that you will find at the seminar.

Yours sincerely,

On behalf of Bernard BRUNHES, Spiros SIMITIS and Luc SOETE



Yves CHASSARD
Project co-ordinator



Fundação Cuidar o Futuro





PRACTICAL ARRANGEMENTS FOR THE SEMINAR

TRAVEL AND ACCOMMODATION COSTS ARE ENTIRELY COVERED BY THE ORGANISATION

✓ Time table

The opening session of the seminar starts at 9.30 a. m. on Friday 18th, February 2000. The closing session ends at 5 p.m. on Saturday 19th, February 2000.



You are invited to stay at Penha Longa Caesar Park Hotel until Sunday and have the opportunity to visit Sintra, an historic site, part of the UNESCO world patrimony, and enjoy its remarkable environment.

✓ Location

The seminar takes place at the Caesar Park Hotel on the Penha Longa resort in Sintra – 25 kms from Lisboa. We shall arrange facilities for transportation from the Lisbon airport to Penha Longa.

CAESAR PARK HOTEL – Penha Longa – Estrada da Lagoa Azul, Linho, 2710 Sintra, Portugal
Tel : 351 1 924 90 11
Fax : 351 1 924 90 07

☞ Reservation will be made as soon as you confirm your participation.

✓ Travel


☞ We propose that you buy your travel ticket by yourself. We will refund you all the expenses as soon as we receive your ticket and boarding pass.

To facilitate your booking, you can contact LUSITANIA, a travel agency dedicated to Portugal.

Person contact : Pedro Ruben
6 rue Paul Cezanne, 7508 Paris
Tel : +33 1 42 89 42 99
E-mail : pedro.ruben@lusitania.fr

PARTICIPANT REPLY FORM

▲ Please return this form as soon as possible, in any case
before december 15th, 1999

| | |
|---|---|
| Name : |  |
| Address : | |
| MY ARRIVAL : | |
| I shall arrive in Sintra: | |
| <input checked="" type="checkbox"/> on Thursday afternoon, February 17 th | |
| In this case, a bedroom is reserved for me at the Caesar Park - Penha Longa for the night of the 17 th . | |
| <input type="checkbox"/> on Friday morning, February 18 th | |
| → Airline and Flight number + arrival time : | |
| MY DEPARTURE : | |
| <input type="checkbox"/> I shall leave Sintra on Sunday 20 th | |
| <input type="checkbox"/> a bedroom will be reserved for me at the Caesar Park - Penha Longa for the night of the 19 th | |
| <input type="checkbox"/> I shall attend the dinner <u>Saturday evening</u> | |
| <input type="checkbox"/> I shall leave Penha Longa on Saturday evening, February 19 th | |
| → Airline and Flight number : | |

☞ To be sent to :

JENNY DUTARTRE

BERNARD BRUNHES CONSULTANTS

89 rue du Faubourg St Antoine

75011 Paris, France

Tel : 33 (1) 53.02.15.30

Fax : 33 (1) 53.02.15.31

e-mail : jenny.dutartre@brunhes.com



Sintra seminar - 18/19 February 2000
LIST OF GUESTS



| | | | |
|------------------------------|------------|---|--|
| AHMAVAARA | Pekka | Vice President | SAK - Confederation of Finnish Trade Unions |
| ANALYTIS | Nikolaos | Vice President | Union of Greek Industries |
| ANXO | Dominique | Professor | Centre for European Labour Market Studies - Sweden |
| AUBRY | Martine | Minister of Employment and Solidarity | France |
| BERGHMAN | Jos | Professor | Catholic University Leuven, Belgium |
| BISEGNA | Franco | General Secretary | European Mining Chemistry & Energy Federation - E.U. |
| BOERNER | Thomas | Deputy Permanent Secretary | Ministry of Social Affairs, Denmark |
| BON | Michel | Chairman of the Board | France Telecom |
| BORSTLAP | Hans | General Director | Ministry of Social Affairs and Employment, The Netherlands |
| BOSCO | Alessandra | | Groupement d'études et de Recherches "Notre Europe" |
| BOYER | Robert | Professor | Centre d'Etudes Prospectives d'Economie Mathématique Appliquées à la Planification, France |
| BRUNHES | Bernard | Chairman | Bernard Brunhes Consultants |
| CASELS | Peter | General Secretary | Irish Congress of Trade Unions |
| CASTELLS | Manuel | Professor | University of Berkeley, USA |
| COFFERATI | Sergio | General Secretary | CGIL - General Confederation of Italian Workers |
| DAÜBLER-GMELIN | Herta | Federal Minister of Justice | Germany |
| DAVIES | Paul | Professor | The London School of Economics & Political Science |
| DE AZEVEDO | Belmiro | Chairman | SONAE SGPS SA - Portugal |
| de LOURDES PINTASILGO | Maria | Former Prime Minister | Portugal |
| DEGROOTE | Laurent | President | Centre des Jeunes Dirigeants - France |
| de JONG | Wytze | Senior Executive Vice President Human Resources | Rabobank Group - The Netherlands |
| DELORS | Jacques | Former President | European Commission |
| DIAMANTOPOULOU | Anna | Commissioner | European Commission |
| DUNNE | John | Director General | Confederation House - Ireland |
| ENGELEN-KEFER | Ursula | General Secretary | German Labour Confederation |
| ESPING-ANDERSEN | Gosta | Professor | Universitat Pompeu Fabra, Italy |
| FADDA | Rinaldo | Deputy Director General | Cofindustria, Italy |
| FERRAZ DA COSTA | Pedro | President | Confederation of Portuguese Industry |
| FERRO RODRIGUES | Eduardo | Minister of Labour and Social Affairs | Portugal |
| FERRERA | Maurizio | Professor | University of Pavia, Italy |
| FREYSSINET | Jacques | Professor | University of Paris I, France |
| GABAGLIO | Emilio | General Secretary | European Trade Union Congress |
| GAGO | Mariano | Minister of Sciences & Technologies | Portugal |
| GIANNITSIS | Anastasios | Professor | Megara Stathatou, Greece |
| GRAF | Günther | Director of the Trade Department | Austrian Federal Economic Chamber |
| GRIEVE | Athol | President | Johson & Johnson Medical Europe |



| | | | |
|-----------------------|------------|---|--|
| GRIMM | Dieter | Professor Dr. | Richter am Bundesverfassungsgericht, Germany |
| GUTERRES | Antonio | Prime Minister | Portugal |
| HARTZ | Peter | Human Resources Director | Volkswagen |
| HEIKKILA | Matti | Professor | STAKES - Finland |
| HOSTASCH | Lore | Federal Minister of Labour, Health and Social Affairs | Austria |
| JENKINS | Tom | Head of the European and International Unit | Trade Union Confederation - U.K. |
| KOLIND | Lars | Chairman of the Board of Directors | The Copenhagen Center - Denmark |
| LARSSON | Allan | Director General | European Commission |
| LENOIR | Noëlle | Member | Conseil Constitutionnel, France |
| LINDLEY | Robert | Professor | Warwick University - United Kingdom |
| LÜNDVALL | Bengt-Ake | Professor | Aalborg University - Denmark |
| MÖNKÄRE | Sinika | Minister of Labour | Finland |
| NOTAT | Nicole | General Secretary | CFDT - French Labour Confederation |
| POLIZOGOPOULOS | Christos | President | General Confederation of Labour - Greece |
| PROENCA | Joao | General Secretary | UGT - Portugal |
| PROTOPAPAS | Christos | Vice Minister of Labour & Social Security | Greece |
| QUINTIN | Odile | Deputy Director General | European Commission |
| RODRIGUES | Maria Joao | Special Adviser to the prime Minister | Portugal |
| ROSEMOND | Kitty | Vice President | FNV - Netherlands Trade Union Confederation |
| SALVI | Cesare | Minister of Employment and Social Affairs | Italy |
| SCHRAVEN | J.H. | President | VNO NCW - The Netherlands |
| SIMITIS | Spiros | Professor | Frankfurt University, Germany |
| SOETE | Luc | Professor | Faculty of Economics and Business Administration |
| STANCA | Lucio | Chairman | IBM Europe, Middle East, Africa |
| VANDEBROOKE | Franck | Minister of Social Affairs and Pensions | Belgium |
| VERZETNITSCH | Fritz | President | ÖGB - Austrian Trade Union Confederation |
| WISTISEN | Ip | General Secretary | LO - Danish National Trade Union Confederation |



Practical Agenda

Thursday 17 February 2000

18.00 – 20.00 | ▲ **Welcome drink**
D. Joao Foyer

20.00 ○ **Dinner**
Jardim Primavera Restaurant

Friday 18 February 2000

7h30 – 9.15 | ○ **Breakfast at the Restaurant**

9.30 – 10.30 | ▲ **Opening speeches**
D. Joao Room

10.30 – 11.00 ○ **Coffee break**
D. Joao Foyer

11.00 – 13.30 | ▲ **First session**
D. Joao Room

13.30 – 15.00 ○ **Lunch**
Jardim Primavera Restaurant

15.00 – 17.30 | ▲ **Second session :**
D. Joao Room

20.00 ○ **Dinner**
Reception in the Arcos Room in the Monastery of Penha Longa

Saturday 19 February 2000

7h30 – 8.45 | ○ **Breakfast at the Restaurant**

9.00 - 11.30 | ▲ **Third session**
D. Joao Room



11.30 - 11.45 ○ **Coffee break**

D. Joao Foyer

11.45 – 13.00 ▲ **Fourth session**

D. Joao Room

13.00 - 14.15 ○ **Lunch**

Jardim Primavera Restaurant

14.15 - 15.30 ▲ **Fourth session**

15.30 - 15.45 ▲ **Coffee break**

D. Joao Foyer

15.45 - 17.00 ▲ **Summing up of the debate and general discussion**

▲ **Closing speech**

20.00 ○ **Dinner**

Arcos Room in the Monastery

Sunday February 2000

7h30 – 9h ○ **Breakfast at the Restaurant**

10.00 – 13.00 ▲ **Historic tour of Sintra**

Fundação Cuidar o Futuro

